



Health Services

LOS ANGELES COUNTY

Los Angeles County Board of Supervisors

Gloria Molina
First District

Mark Ridley-Thomas
Second District

Zev Yaroslavsky
Third District

Don Knabe
Fourth District

Michael D. Antonovich
Fifth District

Mitchell H. Katz, M.D.
Director

Hal F. Yee, Jr., M.D., Ph.D.
Chief Medical Officer

Christina R. Ghaly, M.D.
Deputy Director, Strategic Planning

313 N. Figueroa Street, Suite 912
Los Angeles, CA 90012

Tel: (213) 240-8101
Fax: (213) 481-0503

www.dhs.lacounty.gov

To ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners.



www.dhs.lacounty.gov

September 30, 2014

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

FISCAL YEAR 2013-14 YEAR-END APPROPRIATION ADJUSTMENTS (ALL DISTRICTS) (4 VOTES)

SUBJECT

Request approval of Fiscal Year (FY) 2013-14 Year-End Budget Adjustments (BA) for the Department of Health Services (DHS).

IT IS RECOMMENDED THAT THE BOARD:

1. Approve the FY 2013-14 Year-End BA (Attachment I) for DHS to adjust its Enterprise Fund obligated fund balances to \$192.0 million as of June 30, 2014; and
2. Approve the FY 2013-14 BA (Attachment II) to reallocate the available funding for the Measure B Special Revenue Fund.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTIONS

The Board's approval of these BAs (Attachments I and II) for FY 2013-14 will:

1. Establish obligated fund balances in the DHS Enterprise Fund, as of June 30, 2014, of \$192.0 million resulting from an operating surplus in FY 2013-14 and reallocate certain appropriations and revenues within DHS to align them with the Department's FY 2013-14 financial experience; and
2. Align appropriations and revenues within the Measure B Special Revenue Fund in accordance with the Department's FY 2013-14 financial experience.

IMPLEMENTATION OF STRATEGIC PLAN GOALS

The recommended actions support Goal 1, Operational Effectiveness/Fiscal Sustainability, of the County's Strategic Plan.

ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

#58 of SEPTEMBER 30, 2013

Sachi A. Hamai
SACHI A. HAMAI
EXECUTIVE OFFICER

FISCAL IMPACT/FINANCING

The recommended actions will adjust various departmental budgets to reflect DHS' FY 2013-14 financial experience and also adjust the DHS Enterprise Fund obligated fund balances to \$192.0 million as of June 30, 2014 (see Attachment III for the components of the \$192.0 million surplus).

The overall Cost Based Reimbursement Clinics (CBRC) long-term receivable balance is reduced to \$197.5 million through FY 2013-14 (see Attachment IV). The County has set aside reserve funds to offset these receivables that are owed by the State to the DHS facilities. These reserve funds are comprised of \$149.9 million from General Funds' net County cost, \$46.0 million from the Tobacco Settlement fund, and \$1.6 million from Hospital Enterprise Funds.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Not applicable.

CONTRACTING PROCESS

Not applicable.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

These FY 2013-14 Year-End BAs have no impact on current services.

Respectfully submitted,



Mitchell H. Katz, M.D.
Director

MHK:aw

Enclosures (4)

c: Chief Executive Office
County Counsel
Executive Office, Board of Supervisors
Auditor-Controller

PINK

BA FORM 03/13

BOARD OF
SUPERVISORS
OFFICIAL COPY

COUNTY OF LOS ANGELES

REQUEST FOR APPROPRIATION ADJUSTMENT

DEPARTMENT OF HEALTH SERVICES

DEPT'S. NO. 110

September 2, 2014

AUDITOR-CONTROLLER:

THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. PLEASE CONFIRM THE ACCOUNTING ENTRIES AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF EXECUTIVE OFFICER FOR HIS RECOMMENDATION OR ACTION.

ADJUSTMENT REQUESTED AND REASONS THEREFOR

FY 2013-14

4 - VOTES

SOURCES

See Attachment I-B for details

USES

See Attachment I-B for details

SOURCES TOTAL: \$ 564,577,000

USES TOTAL: \$ 564,577,000

JUSTIFICATION

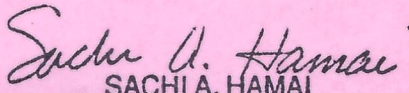
This budget adjustment is necessary to increase the Department of Health Services (DHS) Enterprise Fund Obligated Fund Balance to \$192.0 million, and to reallocate certain appropriations and revenues within DHS to align them with the Department's FY 2013-14 financial experience.

ADOPTED
BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES


AUTHORIZED SIGNATURE Mela Guerrero, Controller, DHS

BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTED/REVISED)

58 SEP 30 2014


SACHI A. HAMAI
EXECUTIVE OFFICER

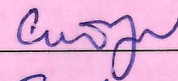
REFERRED TO THE CHIEF
EXECUTIVE OFFICER FOR ---

☐ ACTION

☒ RECOMMENDATION

AUDITOR-CONTROLLER

BY



B.A. NO. 915

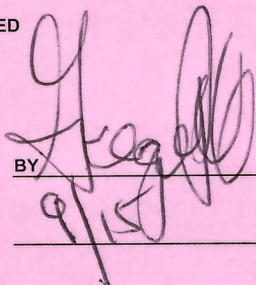
Sept. 12 20 14

☒ APPROVED AS REQUESTED

☐ APPROVED AS REVISED

CHIEF EXECUTIVE OFFICER

BY



20

14

**DEPARTMENT OF HEALTH SERVICES
YEAR-END BUDGET ADJUSTMENT
FISCAL YEAR 2013-14**

4 VOTES

SOURCES:

LAC+USC HealthCare Network

MN4-HG-2000-60010
Services and Supplies 27,126,000
Decrease Appropriation

LAC+USC HealthCare Network

MN4-HG-5500-60010
Other Charges 6,880,000
Decrease Appropriation

LAC+USC HealthCare Network

MN4-HG-6030-60010
Capital Assets - Equipment 1,170,000
Decrease Appropriation

LAC+USC HealthCare Network

MN4-HG-92-943M-60010
Healthy Way LA 7,892,000
Increase Revenue

Total LAC+USC Healthcare Network

\$ 43,068,000

USES:

LAC+USC HealthCare Network

MN4-HG-96-9911-60010
Operating Transfers In 38,280,000
Decrease Revenue

LAC+USC HealthCare Network

MN4-HG-1000-60010
Salaries & Employee Benefits 477,000
Increase Appropriation

LAC+USC HealthCare Network

MN4-HG-96-9910-60010
Operating Transfers In - Measure B 736,000
Decrease Revenue

LAC+USC HealthCare Network

MN4-HG-6100-60010
Other Financing Uses 3,575,000
Increase Appropriation

Total LAC+USC Healthcare Network

\$ 43,068,000

MetroCare Network

MN1-HH-1000-60020
Salaries & Employee Benefits 6,170,000
Decrease Appropriation

MetroCare Network

MN1-HH-2000-60020
Services and Supplies 15,742,000
Decrease Appropriation

MetroCare Network

MN1-HH-6030-60020
Capital Assets - Equipment 5,500,000
Decrease Appropriation

MetroCare Network

MN1-HH-92-943M-60020
Healthy Way LA 6,162,000
Increase Revenue

MetroCare Network

MN1-HH-96-9910-60020
Operating Transfers In - Measure B 1,636,000
Increase Revenue

Total MetroCare Network

\$ 35,210,000

MetroCare Network

MN1-HH-96-9911-60020
Operating Transfers In 30,033,000
Decrease Revenue

MetroCare Network

MN1-HH-5500-60020
Other Charges 578,000
Increase Appropriation

MetroCare Network

MN1-HH-6100-60020
Other Financing Uses 4,599,000
Increase Appropriation

Total MetroCare Network

\$ 35,210,000

ADOPTED
BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

58 SEP 30 2014

Cash
BA# 915

Sept. 12, 2014

Sachi A. Hamai
SACHI A. HAMAI
EXECUTIVE OFFICER

DEPARTMENT OF HEALTH SERVICES
YEAR-END BUDGET ADJUSTMENT
FISCAL YEAR 2013-14

4 VOTES

SOURCES:

Rancho Los Amigos National Rehabilitation Center
 MN7-HR-1000-60040
 Salaries & Employee Benefits 569,000
 Decrease Appropriation

Rancho Los Amigos National Rehabilitation Center
 MN7-HR-2000-60040
 Services and Supplies 2,126,000
 Decrease Appropriation

Rancho Los Amigos National Rehabilitation Center
 MN7-HR-6030-60040
 Capital Assets - Equipment 258,000
 Decrease Appropriation

Rancho Los Amigos National Rehabilitation Center
 MN7-HR-90-9045-60040
 Delivery System Reform Incentive Pool (DSRIP) 25,078,000
 Increase Revenue

Total Rancho Los Amigos NRC \$ 28,031,000

USES:

Rancho Los Amigos National Rehabilitation Center
 MN7-HR-96-9911-60040
 Operating Transfers In 24,375,000
 Decrease Revenue

Rancho Los Amigos National Rehabilitation Center
 MN7-HR-5500-60040
 Other Charges 731,000
 Increase Appropriation

Rancho Los Amigos National Rehabilitation Center
 MN7-HR-6100-60040
 Other Financing Uses 2,925,000
 Increase Appropriation

Total Rancho Los Amigos NRC \$ 28,031,000

ValleyCare Network
 MN3-HO-1000-60050
 Salaries & Employee Benefits 223,000
 Decrease Appropriation

ValleyCare Network
 MN3-HO-2000-60050
 Services and Supplies 8,526,000
 Decrease Appropriation

ValleyCare Network
 MN3-HO-5500-60050
 Other Charges 571,000
 Decrease Appropriation

ValleyCare Network
 MN3-HO-6030-60050
 Capital Assets - Equipment 1,957,000
 Decrease Appropriation

ValleyCare Network
 MN3-HO-92-943M-60050
 Healthy Way LA 10,784,000
 Increase Revenue

Total ValleyCare Network \$ 22,061,000

ValleyCare Network
 MN3-HO-96-9911-60050
 Operating Transfers In 17,338,000
 Decrease Revenue

ValleyCare Network
 MN3-HO-96-9910-60050
 Operating Transfers In - Measure B 900,000
 Decrease Revenue

ValleyCare Network
 MN3-HO-6100-60050
 Other Financing Uses 3,823,000
 Increase Appropriation

Total ValleyCare Network \$ 22,061,000

ADOPTED
 BOARD OF SUPERVISORS
 COUNTY OF LOS ANGELES

#

58

SEP 30 2014

Cory
 BAH 915

Sept. 12, 2014

Sachi A. Hamai
 SACHI A. HAMAI
 EXECUTIVE OFFICER

**DEPARTMENT OF HEALTH SERVICES
YEAR-END BUDGET ADJUSTMENT
FISCAL YEAR 2013-14**

4 VOTES

SOURCES:**DHS Enterprise Fund**

MN2-HS-6100-60070
Other Financing Uses 110,026,000
Decrease Appropriation

DHS Enterprise Fund

MN2-HS-96-9912-60070
Operating Subsidy - GF 56,484,000
Increase Revenue

DHS Enterprise Fund

MN2-HS-96-9911-60070
Operating Transfers In 14,922,000
Increase Revenue

Total DHS Enterprise Fund \$ 181,432,000

Total Enterprise Funds \$ 309,802,000

Health Services Administration

A01-HS-90-9045-20000
Delivery System Reform Incentive Pool (DSRIP) 56,555,000
Increase Revenue

Managed Care Services

A01-HP-92-943P-19975
Medi-Cal Managed Care 110,696,000
Increase Revenue

USES:**DHS Enterprise Fund**

MN2-3078
Committed for DHS 166,510,000
Increase Obligated Fund Balance

DHS Enterprise Fund

MN2-301G
Committed for LAC+USC HC Network 3,575,000
Increase Obligated Fund Balance

DHS Enterprise Fund

MN2-3048
Committed for MetroCare Network 4,599,000
Increase Obligated Fund Balance

DHS Enterprise Fund

MN2-3081
Committed for RLANRC 2,925,000
Increase Obligated Fund Balance

DHS Enterprise Fund

MN2-3061
Committed for ValleyCare Network 3,823,000
Increase Obligated Fund Balance

Total DHS Enterprise Fund \$ 181,432,000

Total Enterprise Funds \$ 309,802,000

Health Services Administration

A01-HS-1000-20000
Salaries & Employee Benefits 125,000
Increase Appropriation

Managed Care Services

A01-HP-92-9426-19975
CHP-Medi-Cal 123,720,000
Decrease Revenue

Managed Care Services

A01-HP-88-R206-19975
CHP-Healthy Families 11,094,000
Decrease Revenue

Managed Care Services

A01-HP-2000-19975
Services and Supplies 40,521,000
Increase Appropriation

Managed Care Services

A01-HP-5500-19975
Other Charges 37,000
Increase Appropriation

ADOPTED
BOARD OF SUPERVISORS
COUNTY OF ALBANY

58 SEP 30 2014

Sachi A. Hamai
SACHI A. HAMAI
EXECUTIVE OFFICER

Cruz
BA #915 Sept. 12, 2014

**DEPARTMENT OF HEALTH SERVICES
YEAR-END BUDGET ADJUSTMENT
FISCAL YEAR 2013-14**

4 VOTES

SOURCES:**USES:****Juvenile Court Health Services**

A01-HJ-1000-20600

Salaries & Employee Benefits

506,000

Decrease Appropriation

Juvenile Court Health Services

A01-HJ-2000-20600

Services and Supplies

1,278,000

Decrease Appropriation

Juvenile Court Health Services

A01-HJ-5500-20600

Other Charges

200,000

Decrease Appropriation

Juvenile Court Health Services

A01-HJ-92-9307-20600

Cost Based Reimbursement Clinic

472,000

Increase Revenue

Managed Care Rate Supplement

A01-HS-5500-19996

Other Charges

7,396,000

Decrease Appropriation

Health Services-ORCHID (EHRIS) Projects**HS-LAC+USC Med Center and LAC+USC****Healthcare Network CHC/HCs**

A01-HE-6014-65074-87222

Capital Assets - B & I

6,566,000

Decrease Appropriation

Online Real-Time Centralized Health Information Database

A01-HS-96-991A-19997

Operating Transfers In - Comm Paper Program

13,377,000

Decrease Revenue

Health Services-ORCHID (EHRIS) Projects**HS-H-UCLA Med Center and MetroCare****Network-Coastal CHC/HCs**

A01-HE-6014-65074-87220

Capital Assets - B & I

4,861,000

Decrease Appropriation

Health Services-ORCHID (EHRIS) Projects**HS-MLK MACC and MetroCare Network-****Southwest CHC/HCs**

A01-HE-6014-65074-87221

Capital Assets - B & I

3,627,000

Decrease Appropriation

Health Services-ORCHID (EHRIS) Projects**HS-RLA National Rehabilitation Center**

A01-HE-6014-65074-87223

Capital Assets - B & I

9,577,000

Decrease Appropriation

Health Services-ORCHID (EHRIS) Projects**HS-OV-UCLA Med Center and ValleyCare Network-SF Valley CHC/HCs**

A01-HE-6014-65074-87224

Capital Assets - B & I

1,345,000

Decrease Appropriation

Health Services-ORCHID (EHRIS) Projects**HS-HD MACC and ValleyCare Network-Antelope Valley HCs**

A01-HE-6014-65074-87225

Capital Assets - B & I

732,000

Decrease Appropriation

ADOPTED
BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

58 SEP 30 2014

Sachi A. Hamai
SACHI A. HAMAI
EXECUTIVE OFFICER

Curtis

BA# 915

Sept. 12, 2014

**DEPARTMENT OF HEALTH SERVICES
YEAR-END BUDGET ADJUSTMENT
FISCAL YEAR 2013-14**

4 VOTES

SOURCES:**USES:****Health Services - Realignment**

A01-HS-88-8899-19999
1991 Realignment-Social Services
Increase Revenue

34,154,000

VLFR - Health Services

A01-CB-88-8716-10590-10591
State-Vehicle License Fee AB1288
Decrease Revenue

5,002,000

Health Services**Hudson Modular Building Replacement**

A01-CP-6014-65036-77575
Capital Assets - Building & Improv.
Decrease Appropriation

8,000

Health Services**Olive View Outpatient Pharmacy Upgrade**

A01-CP-6014-65036-87071
Capital Assets - Building & Improv.
increase Appropriation

6,000

Health Services**Various Refurbishments**

A01-CP-6014-65036-86937
Capital Assets - Building & Improv.
Decrease Appropriation

10,080,000

Health Services**Rancho Los Amigos AQMD Rule 1146 Compliance**

A01-CP-6014-65036-87076
Capital Assets - Building & Improv.
Decrease Appropriation

28,000

Health Services**LAC+USC AQMD Rule 1146 Compliance**

A01-CP-6014-65036-87081
Capital Assets - Building & Improv.
Decrease Appropriation

1,448,000

Federal & State Disaster Aid**PW 280 Structure Replacement**

A01-CP-6014-65034-77291
Capital Assets - Building & Improv.
Decrease Appropriation

94,000

Federal & State Disaster Aid**EMS Office/Garage Replacement**

A01-CP-6014-65034-77292
Capital Assets - Building & Improv.
Decrease Appropriation

16,000

Federal & State Disaster Aid**Child Care Center Replacement**

A01-CP-6014-65034-77293
Capital Assets - Building & Improv.
Decrease Appropriation

351,000

General Fund

A01-3306
Approp for Cont - Canc Comm & A/P
Decrease Appropriation

376,000

ADOPTED
BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

58 SEP 30 2014

Sachi A. Hamai
SACHI A. HAMAI
EXECUTIVE OFFICER

Coy
BA #915

Sept. 12, 2014

**DEPARTMENT OF HEALTH SERVICES
YEAR-END BUDGET ADJUSTMENT
FISCAL YEAR 2013-14**

4 VOTES

SOURCES:

Health Services Administration
A01-HS-2000-20000
Services & Supplies 3,511,000
Decrease Appropriation

Health Services Administration
A01-HS-2000-20000
Services & Supplies 500,000
Decrease Appropriation

Total General Fund \$ 254,377,000

Health Services-Physicians Services Fund
BW7-HS-84-8431-41141
Forfeitures & Penalties 203,000
Increase Revenue

Health Services-Physicians Services Fund
BW7-HS-84-8441-41141
Forfeitures & Penalties 195,000
Increase Revenue

Total HS-Physicians Services Fund \$ 398,000

Total Department \$ 564,577,000

USES:

Ent Sub - DHS Enterprise Fund
A01-AC-6100-21200-21236
Other Financing Uses 56,484,000
Increase Appropriation

PFU - Health Services
A01-CB-2000-13749-13763
Services & Supplies 3,511,000
Increase Appropriation

PFU - Health Services
A01-CB-2000-13749-13763
Services & Supplies 500,000
Increase Appropriation

Total General Fund \$ 254,377,000

Health Services-Physicians Services Fund
BW7-HS-2000-41141
Services & Supplies 398,000
Increase Appropriation

Total HS-Physicians Services Fund \$ 398,000

Total Department \$ 564,577,000


Noted & Approved:


Mela Guerrero, Controller
Department of Health Services

ADOPTED
BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

58 SEP 30 2014


SACHI A. HAMAI
EXECUTIVE OFFICER


BA # 915 Sept. 12, 2014

PINK

BA FORM 03/13

BOARD OF
SUPERVISORS
OFFICIAL COPY

COUNTY OF LOS ANGELES

REQUEST FOR APPROPRIATION ADJUSTMENT

DEPARTMENT OF HEALTH SERVICES

DEPT'S.
NO. 110

September 2, 2014

AUDITOR-CONTROLLER:

THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. PLEASE CONFIRM THE ACCOUNTING ENTRIES AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF EXECUTIVE OFFICER FOR HIS RECOMMENDATION OR ACTION.

ADJUSTMENT REQUESTED AND REASONS THEREFOR

FY 2013-14

4 - VOTES

SOURCES

See Attachment II-B for details

USES

See Attachment II-B for details

SOURCES TOTAL: \$ 1,636,000

USES TOTAL: \$ 1,636,000

JUSTIFICATION

This budget adjustment is necessary to reallocate the available funding for the Measure B Special Revenue Fund in accordance with FY 2013-14 final experience.

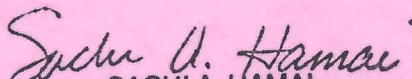
ADOPTED

BOARD OF SUPERVISORS

BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTED/REVISED)


AUTHORIZED SIGNATURE Mela Guerrero, Controller, DHS

58 SEP 30 2014


SACHI A. HAMAI
EXECUTIVE OFFICER

REFERRED TO THE CHIEF
EXECUTIVE OFFICER FOR ---

☐

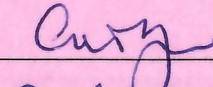
ACTION

☒

RECOMMENDATION

AUDITOR-CONTROLLER

BY


Sept. 12 20 14

B.A. NO. 909

☒

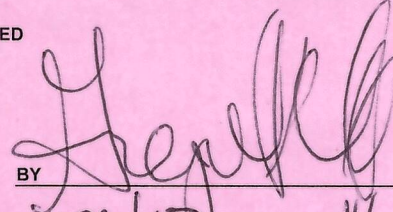
APPROVED AS REQUESTED

☐

APPROVED AS REVISED

CHIEF EXECUTIVE OFFICER

BY


9/15 20 14

DEPARTMENT OF HEALTH SERVICES
MEASURE B BUDGET ADJUSTMENT
FISCAL YEAR 2013-14

ATTACHMENT II-B

3 VOTES

SOURCES:

Measure B - LAC+USC Medical Center

BW9-HS-6100-41010-41014

Other Financing Uses \$ 736,000
Decrease Appropriation

Measure B - Olive View-UCLA Medical Center

BW9-HS-6100-41010-41013

Other Financing Uses 900,000
Decrease Appropriation

USES:

Measure B - Harbor-UCLA Medical Center

BW9-HS-6100-41010-41012

Other Financing Uses 1,636,000
Increase Appropriation

Total

\$ 1,636,000

\$ 1,636,000

Noted & Approved:



Mela Guerrero, Contoller
Department of Health Services

ADOPTED
BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

58 SEP 30 2014


SACHIN A. HAMAI
EXECUTIVE OFFICER



BA # 909 Sept. 12, 2014

DEPARTMENT OF HEALTH SERVICES
SUMMARY EXPLANATION OF BUDGETARY VARIANCES
FISCAL YEAR (FY) 2013-14
(\$ IN MILLIONS)

<u>Sources</u>	<u>FY 2013-14</u>
Surplus / (Deficit) from Operations:	
- Current Fiscal Year	\$ (2.4)
- Prior Fiscal Years	(3.3)
Subtotal	<u>\$ (5.7)</u>
Extraordinary Expenditure Variances:	
- Cancellation of Commitments / Payables	\$ 19.3 (A)
Subtotal	<u>\$ 19.3</u>
Extraordinary Funding Variances:	
- Sales Tax Realignment Revenue	\$ 34.1 (B)
- Vehicle License Fee Realignment Revenue	(5.0) (B)
- In-Home Supportive Services Revenue	20.7 (C)
- Various Revenues	8.0
Subtotal	<u>\$ 57.8</u>
Total FY 2013-14	<u>\$ 71.4</u>
Designation Balance from Prior Fiscal Years	<u>\$ 120.6</u>
June 30, 2014 Designation Balance	<u><u>\$ 192.0</u></u>

Notes:

- (A) Surplus is due to lower than anticipated payments for services rendered in prior fiscal years.
(B) Reflects the final actuals provided by the CEO and Auditor-Controller.
(C) Reflects increased capitation rates retroactive to November 2012.

ADOPTED
BOARD OF SUPERVISORS

58 SEP 30 2014

Sachi A. Hamai
SACHI A. HAMAI
EXECUTIVE OFFICER

DEPARTMENT OF HEALTH SERVICES
CBRC LONG-TERM RECEIVABLES

FISCAL YEAR 2013-14

(\$ IN MILLIONS)

Fiscal Year	Balance
2010-11 and Prior	\$ 47.9
2011-12	50.8
2012-13	38.4
2013-14	60.4
Total	<u>\$ 197.5</u>

ADOPTED
 BOARD OF SUPERVISORS

58 SEP 30 2014

Sachi A. Hamai
 SACHI A. HAMAI
 EXECUTIVE OFFICER